



ILLINOIS STATE UNIVERSITY
Illinois' first public university

Master Plan Update 2010-2030





Introduction

Illinois State University values strategic planning. Its culture is infiltrated with plans stemming from all facets of the institution, all integrated with the University's strategic plan, *Educate • Connect • Elevate: Illinois State—The Strategic Plan for Illinois' First Public University 2018-2023*. The current campus master plan, *Master Plan 2010-2030: Looking to the Future*, was approved by the Board of Trustees in February 2011. It reflects a long-range plan for the physical development of Illinois State in its future size, form, function, character, image, and environment.

Master Plan 2010-2030 includes 67 recommended actions spanning from instruction, research, and academic support; campus life; administration; Intercollegiate Athletics and recreation facilities; and general campus improvements. Many actions have advanced and are noted in the *Master Plan 2010-2030 Progress Report* (see page 9). A few notable accomplishments are the construction of the Mennonite College of Nursing Simulation Lab, the Cardinal Court complex, and renovations to Hancock Stadium.

Master Plan 2010-2030 called for a 10-year review and update in order to reflect the current campus, State of Illinois, and overall higher education environments. In September 2018, President Larry Dietz appointed and charged the Master Plan Update Steering Team to develop an update to the *Master Plan 2010-2030: Looking to the Future* that considers the realities of

operating as a public university in the State of Illinois in lean financial times.

The Master Plan Update Steering Team consulted widely with students, faculty, staff, alumni, community members, and annuitants to assist in determining strategic focus areas that include current and new recommended actions that reflect the University's priorities for the duration of the life of *Master Plan 2010-2030* (see page 5). Additional university plans were also considered in the development of the *Master Plan Update 2010-2030*. The Master Plan Update Steering Team also reviewed and updated the Guiding Principles and Planning Assumptions from the current plan, and utilized them to draft the *Master Plan Update 2010-2030*.

In the review of the *Master Plan 2010-2030*, steering team members determined a space utilization study is key to moving many of the recommendations forward and ensuring that optimal use of space is achieved. The study would include examination of exterior and interior spaces, as well as land use and parking. The recommended space utilization plan would be used in conjunction with the University's comprehensive facilities condition assessment to inform university leadership in the prioritization of capital and deferred maintenance projects required to support the University's mission.

The originally recommended actions included in the General Campus Enhancements section (#51 through #67 in the *Master Plan 2010-2030*) remain essential to every physical planning action/project that the University embarks on and therefore, should be highlighted outside of the recommendations in the Areas of Focus.

Guiding Principles

The Master Plan Update Steering Team utilized the following guiding principles in drafting the *Master Plan Update 2010-2030*, which are built from guiding principles in the *Master Plan 2010-2030: Looking to the Future*.

Planning Process

- The planning process will be open and transparent. There will be ongoing communication during the planning process with the campus community.
- The planning process will be inclusive and collaborative. All university stakeholders will be actively engaged and consulted during the process.
- The planning process will evaluate the internal and external factors affecting Illinois State University.
- The planning process will be data informed.

Plan Update Development

- The plan update will advance and promote the mission, vision, values, and strategic directions articulated in *Educate • Connect • Elevate: Illinois State—The Strategic Plan for Illinois' First Public University 2018-2023*. The plan will be comprehensive and consistent with other university-level plans as well.
- The plan update will consider current and future physical infrastructure needs associated with all areas of the University, including instruction and instructional support; research, public service and institutional support; Intercollegiate Athletics; recreation; and student accommodations.
- The plan update will seek to maximize the effective and efficient use of all campus assets and ensure appropriate, high-performance facilities for achieving the University's mission.
- The plan update will leverage partnerships where appropriate in the financing and usage of Illinois State's physical envi-



ronment. Such partnerships will include relationships between the University and entities external to the institution, as well as collaboration among internal university entities.

- The plan update will ensure the campus is accessible, welcoming, safe, and inviting to community members, as well as to students, faculty, staff, alumni, annuitants, and visitors.
- The plan update will promote sustainability initiatives to enhance the quality of life and to meet economic, social, and environmental needs without compromising resources for future generations. At Illinois State, this is accomplished through teaching, research, service, and administrative efforts that benefit our various communities. Promoting a healthy, safe, and environmentally sustainable campus is a central goal of *Educate • Connect • Elevate: Illinois State—The Strategic Plan for Illinois' First Public University 2018-2023*.
- The plan update will recognize and build upon the University's recent accomplishments to enhance the campus' physical infrastructure. The plan will also acknowledge the significant physical environments surrounding the campus with the development of Uptown Normal and the Main Street corridor.
- The plan update will focus on the future needs of the University and identify the priorities for physical and infrastructure improvements.

Planning Assumptions

- State funding for capital improvements will not be available to meet all of the University's facilities needs. More than ever before, the University will need to secure private funds, seek partnerships, and identify other revenue streams to fund capital improvements to academic and administrative facilities.
- Preserve the character of older buildings and place focus on the Quad-facing buildings that support academics.
- University enrollment and the student-to-faculty ratio will remain steady.
- The scale and scope of research and creative activities are expected to increase in the future.
- The changing demographics of students will continue over the next 10 years, with the steady increase of students from historically underrepresented groups and international students enrolling each year.
- Any impact of distance education on facilities is expected to be negligible for the foreseeable future.
- Enrollment in the Laboratory Schools, which are an integral part of the College of Education and the University, will remain at the current level.
- The University will remain a residential campus.
- The number of parking spaces available on campus will be determined by university priorities. Any new parking lots and/or garages should be located on the perimeter of campus.



- Whenever it is feasible and cost effective to do so, the University will preserve, enhance, and modernize its existing facilities rather than opt for new construction.
- No changes are anticipated in the number or type of sports, or the division in which the University Intercollegiate Athletics competes.
- Technology will continue to play an ever-increasing role in instruction, research, public service, and administration; and in the way that students, faculty, staff, alumni, annuitants, and others interact with one another.



Areas of Focus – Next 5-10 Years

The Areas of Focus include a list of priorities identified for the University to consider for the remainder of the life of the *Master Plan 2010-2030*. The recommendations include current and new actions that evolved through thoughtful discussion stemming from the consultation phase with the campus and local communities, as well as consideration of the current and projected university priorities for its physical development in the next five to 10 years.

The *Master Plan Update 2010-2030* recommendations are grouped by themes (Areas of Focus) that arose out of the review and are not listed in any priority order: Evaluate Existing Space; Preserve, Maintain and/or Expand Existing Academic Facilities; Support Student Recruitment and Retention; and Partner with the Local Community.

Evaluate Existing Spaces

Assessing space is a critical step in a campus master plan. *Educate • Connect • Elevate: Illinois State* notes that Illinois State University should “optimize space utilization and development to advance the University’s mission.” This applies to each recommendation in the *Master Plan Update 2010-2030*.

Space Utilization

A campus-wide space utilization study should be conducted to ensure optimal space planning and efficiencies. The study should include examination of exterior and interior spaces,

as well as land use and parking. Consideration of university-owned properties that are underutilized should also be included in the study.

Deliberate Space Assignments

Locate “like departments” in close proximity to one another to provide more opportunities to collaborate, support interdisciplinary initiatives, and to increase efficiencies.

Property Assessment

Consider land currently owned by the University that could serve as future construction sites. Ensure strategically acquired space complements currently owned property.

Preserve, Maintain, and/or Expand Existing Academic Facilities

Renovation and reinvestment in existing academic facilities will enhance the experiences of students, faculty, and staff and create a richer learning environment. Providing an attractive, enjoyable, and safe physical environment advances the University’s mission, vision, and values.

Cook Hall

(*Master Plan 2010-2030* recommendation 5)

The School of Music is likely to remain in Cook Hall and may not be relocated to a new Fine Arts Complex as was indicated in *Master Plan 2010-2030*; however, renovations are necessary to maintain the usefulness of this historic building. Renovations to Cook Hall such as improved HVAC and humidity control systems and significant interior renovations would aid in recruitment of College of Fine Arts’ students, as well as invoke pride in School of Music alumni.

DeGarmo Hall

(Master Plan 2010-2030 recommendation 9)

The College of Education, primarily housed in DeGarmo Hall, is a leader in teacher education and recognized as one of the top 10 producers of teachers in the nation. In order to reflect the University's reputation as a top teaching institution, improvements are needed to DeGarmo Hall. All existing mechanical, electrical, and plumbing components are in need of total replacement, and the facility is lacking infrastructure for new computer technology. Additional work on the exterior skin of the building is also required.

The current space in DeGarmo Hall does not meet the needs of the college's programs, departments and activities, and needs to be reconfigured to better serve program requirements. Attention should be given to relocating the Department of Psychology to a facility that better fits its needs, thus freeing up much-needed space in DeGarmo Hall for the College of Education.

Fine Arts Complex

(Master Plan 2010-2030 recommendation 3)

The fine arts are central to Illinois State's vision and strategic direction. Rehabilitation of Centennial West, Centennial East, the Center for Visual Arts, and the Center for Performing Arts to support the unique requirements of the fine arts' programs is necessary, and will aid in the recruitment and retention of students.

At this time, the State of Illinois has released a portion of appropriated funds for repairing the fine arts' complex infrastructure. Funds should be allocated toward repairing the deteriorating complex and addressing compliance concerns. Moving forward with these repairs will better position the University to receive both private and state funding for future consideration.

Laboratory Schools

(Master Plan 2010-2030 recommendation 10)

The University Laboratory Schools have been part of Illinois State University since its inception. The lab school system is one of the oldest and largest in the United States. The schools provide opportunities for teacher candidates and other pre-service professionals to observe students in a functioning school setting. University High School is noted nationally for its academic rigor, and was ranked as one of the top public high schools in Illinois by *Newsweek*.

Updates to Thomas Metcalf and University High School facilities are necessary in order to continue to meet program needs, including mechanical systems replacement, lighting and fire alarm system upgrades, vehicular access improvements, and more adequate outdoor spaces for the elementary students. Illinois State will continue to maintain these aging facilities; however, new facilities should remain a consideration should funding become available. Pedestrian and vehicular safety near the Laboratory Schools is an existing concern, and should be addressed in the immediate future.

Mennonite College of Nursing

(Master Plan 2010-2030 recommendation 1)

Mennonite College of Nursing continues to experience steady growth and ranks among the top nursing schools in the country. The health care profession is a fast-changing field, and graduates must be trained on the most current techniques. Due to program growth, the University should consider expansion of the Nursing Simulation Lab. As this and the demand for similar programs increase, future considerations for an allied health facility should be analyzed. The number of students served by the college has doubled in the 20 years that it has been a part of Illinois State University. Currently, campus space is unavailable for building an addition or expanding Edwards Hall, which is the home for the college. A new, stand-alone facility should be considered to accommodate the necessary classrooms, laboratories, student collaboration/study spaces, and faculty and administrative offices required.



Milner Library

(Master Plan 2010-2030 recommendation 14)

Milner Library is an active partner in the University's teaching, learning, research, and public service activities. The building lacks the necessary flexibility and services required to meet the needs of its patrons, who doubled in number between 2011 and 2017. To remain functional, useful, and relevant, Milner Library needs to become an open and technologically rich collaborative learning space. Milner Library in its current state and iteration cannot accommodate the increase in student/researcher population demands for study space and new support technologies.

Old Union

(Master Plan 2010-2030 recommendation 6)

Old Union is a multifunctional building that houses the School of Information Technology, WGLT, and many practice modules for the College of Fine Arts. The Quad-facing building is outdated, and in need of repairs to maintain its usefulness and attractiveness to current and prospective constituents. The interior and exterior of Old Union is in need of repair and renovations. The cybersecurity academic program within the School of Information Technology needs dedicated space to meet growing enrollment demands.

Williams Hall

(*Master Plan 2010-2030 recommendation 16*)

For many years, Williams Hall has served as a surge space during various campus construction projects. The building is currently underutilized and poorly configured. The Williams Hall feasibility study will identify potential future academic uses for the building and reestablish its historical identity. Refurbishment of the building and better utilization of the space would provide much needed programming space in a prime location on the Quad.

Support Student Recruitment and Retention

The University's strategic plan, *Educate • Connect • Elevate: Illinois State*, calls for the support of academic program offerings to meet enrollment demands in current and emerging fields of study.

Future Academic Programmatic Needs

Dedicating and developing spaces to grow future programs, such as engineering, are key to supporting student recruitment and retention.

Bone Student Center

(*Master Plan 2010-2030 recommendation 29*)

The Bone Student Center revitalization began in 2018 and is projected to be completed in 2020. Once the revitalization is complete, the Bone Student Center will provide a broader and more diverse array of settings and services that will enhance its capacity to serve students and become a center of the campus community. The revitalization will include areas focused on student engagement and development, while also providing the entire campus community with more options for dining, conferencing, and meetings, as well as bringing more visitors to campus. In addition, the Bone Student Center will serve as a powerful campus recruiting tool. The addition will be the new location for the Office of Admission's presentation room. Located on the third floor, it will offer an impressive view of Illinois State's Quad for prospective students and their families.

Multicultural Center

Creating and investing in affirming spaces demonstrates Illinois State's value of diversity and inclusion as stated in the University's strategic plan *Educate • Connect • Elevate*, and as recommended by the Campus Climate Task Force. A Multicultural Center will provide, at a minimum, opportunities for student advocacy, educational and social programming, and gathering spaces that provide a safe and welcoming environment for all students—especially for those from historically underrepresented groups. Support of such initiatives is imperative for the recruitment and retention of an increasingly diverse student population.

Flexible Space

Classroom Space

Classrooms equipped with modern technology supported by a strong infrastructure are key to student recruitment and retention. All current and future classroom spaces should include technology that supports and enhances modern pedagogy that positions Illinois State University students for success. Utilizing technological solutions that enhance productivity and creativity further fosters innovation among students and faculty. Classroom spaces should include flexible and modern furniture that can be configured to meet a variety of needs.

Collaborative Space

Collaborative spaces such as makerspaces foster creativity, learning, and sharing of ideas across disciplines. The University should look for opportunities to incorporate collaborative spaces in current and future facilities.

Study Space

A study center for all students that includes modern technology, and spaces for collaboration and congregation, would aid in the recruitment and retention of students.

Greek Village

Recommendations submitted by the Greek Task Force support the enhancement of Greek facilities, including the establishment of a Greek Village to house members of fraternity and sorority life to accommodate student demand and provide diverse living experiences at Illinois State.

Intercollegiate Athletics

Indoor Athletic Practice Facility

A stand-alone facility located to the north of Horton Field House is needed to support the practice, conditioning, and performance of more than 400 student-athletes. The facility would be complete with artificial turf, sprint lanes, and batting and hitting cages. It would play a large role in the recruitment and retention of prospective student-athletes for Intercollegiate Athletics.

Redbird Arena Enhancements

An expansion of Redbird Arena would provide a space to display traditions and successes of former Illinois State University athletes, much needed administrative office space, an upgraded ticket office, and a club space for entertaining Athletic and University donors. As well, upgraded seating will allow for additional comfort for patrons and offer additional ADA and private donor seating. These enhancements would complement the multi-functional uses of the facility.

Athletic Study Center

(*Master Plan 2010-2030 recommendation 34*)

With further academic requirements being instituted by the NCAA, there is an increased demand to bolster academic fa-

cilities for student-athletes. The existing space is overcrowded, lacks ample tutoring and study areas, and the technology in the computer center is outdated. An expanded or new facility would greatly benefit the more than 400 student-athletes who utilize the space.

Research Facility

(Master Plan 2010-2030 recommendation 15)

A modern, flexible space that is capable of accommodating and promoting work among various disciplines is needed for faculty and student research. Among the space needs typical of research and sponsored projects are laboratory spaces, clustered office spaces, and prototyping space for proof-of-concept projects.

Incubator Space

An incubator space within the research facility would support entrepreneurial students who want opportunities to explore launching their own companies. An incubator space could strengthen relationships with the local community and drive economic development. Incubators provide students with internship opportunities and potential for employment opportunities after graduation. The centers also generate ideas for new courses and build more robust intellectual property portfolios.

Residential Housing and Dining

New student housing and dining facilities are crucial to remaining competitive in the marketplace, as they have significant impact on student recruitment and retention. Diversifying housing stock, enhancing living and learning communities, and providing educational programming consistent with the mission and strategic goals of University Housing Services and Illinois State University will help achieve and maintain enrollment goals. In addition, a new housing facility will provide opportunity for dedensification of existing halls, enhanced social spaces, and academic integration. Plans are in progress to add up to 1,200 on-campus beds in a pod-style housing unit designed to meet the needs of single, undergraduate students beginning fall 2021.

Partner with the Local Community

In alignment with *Educate • Connect • Elevate: Illinois State*, the University should continue to foster partnerships offering collaborative and mutually beneficial opportunities for campus development. As an economic driver for the community, Illinois State University must commit to collaborating on regional planning efforts.

Pedestrian and Vehicular Circulation

When new facilities are constructed or renovations occur, consideration should be given to pedestrian safety and impacts on vehicular traffic patterns.

Alternative Transportation

(Master Plan 2010-2030 recommendation 60)

The University is committed to promoting sustainability through a wide variety of alternative transportation means, including public transportation and bicycles.

The University should continue to partner with the Town of Normal and external organizations to increase mobility through programs such as Bike Share 309.

Parking

Vehicular parking on the periphery of campus will enhance a more pedestrian-friendly main campus. Parking needs should be considered in conjunction with the construction of all new facilities.

Strategic Street Closures

(Master Plan 2010-2030 recommendation 65)

Strategic street closures will enhance pedestrian safety and help create a more pedestrian-friendly campus. The University and Town of Normal will coordinate any suggested closures to continue to provide emergency vehicle access.

Pedestrian Safety

(Master Plan 2010-2030 recommendation 59)

Safety and security of the campus community is a top priority of Illinois State University. The University should work closely with the local community to improve pedestrian safety on and near campus. Safety features such as enhanced lighting on campus, audible pedestrian signals, and pedestrian scrambles at busy intersections should be considered.

Campus from the Periphery

(Master Plan 2010-2030 recommendation 63)

The aesthetic look of the campus from the periphery needs continued enhancements to create clearly identified welcoming and inviting entrances.

Botanical Garden

In partnership with the Town of Normal, the development of a Botanical Garden could further enhance tourism; and enable education, research, and conservation for horticulture, botany, and agriculture using gardens, displays, and plant collections. Illinois State University already enjoys many of these same components. If creatively combined and further developed, these features will provide our university and community with facilities to better engage students and the general public. Consideration should be given for enhancement to the general campus landscape, including spaces such as Fell Arboretum, Horticulture Center, Felmley Greenhouse live plant collection, Vasey Herbarium, Weibring Golf Course, and Moriyama Japanese Garden and Genevieve Green Gardens at Ewing Cultural Center.



Master Plan 2010-2030 Progress Report

The *Master Plan 2010-2030: Looking to the Future* contains 67 recommended actions designed to ensure the University's facilities support and promote excellence in the following areas:

- Instruction/Research/Academic Support Facilities
- Campus Life
- Intercollegiate Athletics/Recreation
- Administration Facilities
- General Campus Enhancements

The Master Plan Update Steering Team was charged to review the recommendations that were completed and those that are in progress as part of the process in developing the *Master Plan Update 2010-2030*. The following reflects a summary of the progress of the recommendations as of January 2019, and corresponds directly to the original recommendations. Recommendation numbers included correspond to numbering in the *Master Plan 2010-2030*.

Instruction/Research/Academic Support Facilities

Mennonite College of Nursing

[\(Master Plan 2010-2030 recommendation 1\)](#)

A new mixed-use facility for the Mennonite College of Nursing should be constructed, located in the area to be vacated upon the demolition of the South Campus residence halls and dining center

(Southside in Feeney). An interim/temporary laboratory facility is needed for use by Mennonite College of Nursing until the new facility is constructed.

Status Update:

- The construction of the Mennonite College of Nursing Simulation Laboratory was completed and opened in fall 2011. The facility accommodates assessment labs (two undergraduate health assessment labs, graduate assessment lab and skill laboratory), study areas, patient simulation areas (nurses' stations, four patient rooms, two debriefing rooms, and control room), and staff offices.
- Additional simulation laboratory space is currently under design and consideration.

Edwards Hall/Capen Auditorium

[\(Master Plan 2010-2030 recommendation 2\)](#)

Renovate Edwards Hall and Capen Auditorium for general classroom space

Status Update:

- In July 2014, Mennonite College of Nursing moved into the renovated space in Edwards Hall, which includes 24 offices for staff and faculty, an interview room, a workroom, a reception area, and space for research and support services.
- The renovation of Capen Auditorium was completed in summer 2015 and included new seats, lighting, and sound; tempera-

ture adjustments; repainting the space; and replacement of carpet, curtains and window panels. Mechanical, electrical, and plumbing systems were also upgraded.

Fine Arts Complex

(Master Plan 2010-2030 recommendation 3)

Construct a new Fine Arts Complex following demolition/rehabilitation of Centennial West, Center for Visual Arts, and Centennial East

Status Update:

- At this time the State of Illinois has released a portion of appropriated funds for repairing the fine arts' complex infrastructure. Funds should be allocated toward repairing the deteriorating complex and addressing compliance concerns. Moving forward with these repairs will better position the University to receive both private and state funding in the future.

University Galleries/Black Box Theatre

(Master Plan 2010-2030 recommendation 4)

Relocate the University Galleries and construct a Black Box Theatre in Uptown Normal

Status Update:

- Through a partnership with the Town of Normal, the University Galleries were relocated from the Center for Visual Arts to Uptown Station and opened in spring 2015. The space features 20-foot ceilings, state-of-the-art lighting, and expansive storefront windows offering 24-hour visibility of featured exhibitions.
- There are no plans to construct a Black Box theatre at this time.

Cook Hall

(Master Plan 2010-2030 recommendation 5)

Renovate Cook Hall once School of Music is moved to new Fine Arts Complex

Status Update:

- The window glazing in Cook Hall has been replaced, and renovations to the HVAC systems are underway.

Old Union and WGLT

(Master Plan 2010-2030 recommendation 6)

Relocate piano studios from Old Union to new Fine Arts Complex, with WGLT occupying vacated space or alternative space in another location

Status Update:

- A Mechanical, Electrical, and Plumbing (MEP) Master Plan was completed for Old Union in the fall of 2014. Space renovations for Web and Interactive Communications were completed in the summer of 2017.
- Upon completion of the Fine Arts Complex, further consideration will be given to the location of WGLT and the piano studios in Old Union.

Science Laboratory Building

(Master Plan 2010-2030 recommendation 7)

Complete the Science Laboratory Building through construction of an addition to the facility

Status Update:

- The Honors Program moved from the corner of Fell Avenue to North Main Street resulting in renovation of the former site for Center for Community Engagement and Service Learning. An addition to the Science Laboratory Building is not under consideration during the tenure of this Master Plan.

Animal Care Facilities and Remodel Felmley Hall

(Master Plan 2010-2030 recommendation 8)

Develop new animal care space and remodel Felmley Hall

Status Update:

- The Animal Care Master Plan, which established several projects, priorities and budgets, was completed in March 2015; however, no work was authorized to proceed.
- The renovation of the Department of Geography, Geology, and the Environment was completed in spring 2017, with classroom renovations completed in spring 2018. Fifty percent of the Felmley Hall Steam Conversion Project was completed, and an engineering analysis is underway to improve energy efficiency in the facility.

DeGarmo Hall

(Master Plan 2010-2030 recommendation 9)

Renovate DeGarmo Hall and move the Department of Psychology out of DeGarmo Hall to create additional space for the College of Education

Status Update:

- Renovations to DeGarmo Hall are ongoing and have included classrooms

and conference rooms, as well as the StudioTeach space.

Laboratory Schools

(Master Plan 2010-2030 recommendation 10)

Construct new facilities for Thomas Metcalf School and University High School

Status Update:

- The rehabilitation and construction of the Laboratory Schools is currently on the University's Annual Capital Request.

Child Care Center

(Master Plan 2010-2030 recommendation 11)

Construct a child care facility that will work with the College of Education, Laboratory Schools, the College of Applied Science and Technology, and the Department of Family and Consumer Sciences

Status Update:

- The University partnered with Illinois Wesleyan University, Advocate BroMenn Hospital, and Cadence Academy Pre-school (formerly Rogy's Learning Place) in 2010 to expand child care for the family of faculty and staff.

New Classroom/Office Building and Remodel Fairchild Hall

(Master Plan 2010-2030 recommendation 12)

Construct a new classroom/office facility on the site vacated upon demolition of Thomas Metcalf School; remodel Fairchild Hall

Status Update:

- Until major capital funding is identified, Thomas Metcalf Laboratory School will continue to be maintained and operated on its current site. Refurbishing of the existing HVAC system at Fairchild Hall and Rachel Cooper are in design and planned for 2019.

State Farm Hall of Business

(Master Plan 2010-2030 recommendation 13)

Complete unfinished space in southwest corner of basement area in State Farm Hall of Business

Status Update:

- Approximately 50 percent of the unfinished basement space in the State Farm Hall of Business was developed in fall 2018 into a computer lab that can be divided in half to serve varying needs.

Milner Library

(Master Plan 2010-2030 recommendation 14)

Renovate and expand Milner Library to provide a facility that meets today's needs

Status Update:

- A Milner Master Plan was completed in fall 2018.
- A number of projects have been completed or are near completion, including flooring on the third floor of Milner Library to support anticipated technological improvements; reconstructed space to increase seating and collaborative work spaces that utilize innovative technology; renovations to central public restrooms; and repairs to the plaza deck, first floor, and building envelope.

Research Facility

(Master Plan 2010-2030 recommendation 15)

Develop facility that will allow for flexible research space for sponsored research activities

Status Update:

- Flexible research spaces continue to be an area of interest.

Williams Hall

(Master Plan 2010-2030 recommendation 16)

Renovate Williams Hall for general classroom, general meeting, and gathering spaces

Status Update:

- A design consultant was contracted in 2018 to conduct a feasibility study and investigate redevelopment options for Williams Hall.

Honors Facility

(Master Plan 2010-2030 recommendation 17)

Identify more suitable space for the Honors Program; demolish the former medical facility in which the Honors Program is currently located; use vacated area for the addition to the Science Laboratory Building

Status Update:

- The Honors Program was relocated to the former Professional Development Building, which opened in summer of 2016 and was renamed the Honors Program Building. The building was renovated and includes new walls, lighting, and power and data network connections, as well as modifications to the heating and ventilation systems.
- The former Honors Building was repurposed in fall 2016 and is currently the home of the Center for Community Engagement and Service Learning.

University Center Completion

[\(Master Plan 2010-2030 recommendation 18\)](#)

Expand Alumni Center facility, providing space for the Eckelmann-Taylor Speech and Hearing Clinic, the Center for Renewable Energy, a service learning institute, and additional meeting and office spaces

Status Update:

- Expansion to the Alumni Center would provide additional space for several programs, however, neither Illinois State University nor the Illinois State University Foundation currently own the facility.

Gamma Phi Circus

[\(Master Plan 2010-2030 recommendation 19\)](#)

More appropriate facilities for Gamma Phi Circus

Status Update:

- Gamma Phi Circus currently occupies the South Gym in Horton Field House. A practice area for the trapeze has been constructed on Gregory Street.

Motorcycle Safety Education

[\(Master Plan 2010-2030 recommendation 20\)](#)

Relocate Motorcycle Safety Education from 411 W. Willow Street to Gregory Street

Status Update:

- The Motorcycle Safety Education program was terminated in 2013 at Illinois State University and taken over by the University of Illinois. The building that housed the program was demolished and the space is now part of parking lot G85W.

Hudelson Building

[\(Master Plan 2010-2030 recommendation 21\)](#)

Locate more suitable space for the English Language Institute; demolish Hudelson Building

Status Update:

- The English Language Institute was relocated to Fell Hall in summer 2016.
- Hudelson Building was repurposed in fall 2017 and currently houses the College of Applied Science and Technology's Agriculture Services. The building also includes classroom and faculty office space.

Reordering Scheduling/Technical Responsibility for Classrooms

[\(Master Plan 2010-2030 recommendation 22\)](#)

Provide a system of classroom classification and responsibility whereby the vast majority of classrooms are university-level responsibility; provide adequate planning and resources for recapitalization of classroom technology

Status Update:

- Approximately 150 classrooms received technology upgrades to bring them in line with current standards. Responsibility for tech support in these rooms was transferred from departments to Learning Spaces and Audio/Visual Technologies (LSAVT). In the past 10 years, LSAVT brought all classrooms under their management to the same level of technology, making it easier for faculty to teach in varied rooms.

Horticulture Center

[\(Master Plan 2010-2030 recommendation 23\)](#)

Develop infrastructure, including facilities to accommodate classroom activities, maintenance, and a greenhouse

Status Update:

- Several new gardens have been established at the Horticulture Center since 2010. There are no plans to add facilities to the site at this time.

University Farm

[\(Master Plan 2010-2030 recommendation 24\)](#)

Upgrade of University Farm facilities

Status Update:

- A new bridge and grain bin were added to the farm in 2014. A new roof for the hog barn was installed in fall 2016, and new wall liner panels were added in spring 2018.
- Eighty acres were purchased in spring 2019 for grain production.
- The existing classroom building is under design for Americans with Disabilities Act (ADA) compliance.

Campus Life

Wireless Connectivity

[\(Master Plan 2010-2030 recommendation 25\)](#)

Ensure wireless connectivity throughout the campus

Status Update:

- Enhancements to the campus-wide wireless upgrade were completed in summer 2017, enabling wireless connectivity for all campus buildings and residence halls.
- Expanded outdoor wireless coverage in 2018 to the Quad, Gregory Street ath-

letic fields, Redbird Activity Center, and Tri-Towers residence halls.

- Implemented Eduroam in 2019, a service that allows faculty and staff to use their ISU accounts to gain internet access when visiting other campuses. It is a reciprocal service so that faculty and staff visiting ISU from Eduroam campuses will also benefit.

South Campus

(Master Plan 2010-2030 recommendation 26)

Demolish South Campus residence halls (Atkin, Colby, Hamilton, Whitten) and dining center (Southside in Feeney)

Status Update:

- The demolition of South Campus was initiated in spring 2016, and the site was transformed into campus green space. Additionally, the construction of a new South Campus parking lot was completed to provide additional campus parking in this heavily congested area.

New Student Housing

(Master Plan 2010-2030 recommendation 27)

Develop new student housing at Cardinal Court

Status Update:

- The former Cardinal Court housing complex was demolished and a new Cardinal Court housing complex was constructed and opened in fall 2012. The new complex is home to 894 undergraduate students (primarily sophomores) in 227 furnished apartments. The location also includes a Subway restaurant and a community center equipped with a lounge/café, fitness center, and a small theater room.

Watterson Towers

(Master Plan 2010-2030 recommendation 28)

Renovate the interior and exterior of Watterson Towers

Status Update:

- Interior renovation of Watterson Towers included the replacement, rehabilitation, and upgrade of the major building systems. Interior renovations included new windows for all student rooms, addition of overhead lighting, full renovation of all student bathrooms, new carpeting and furniture, addition of wireless internet, and a major redesign of each elevator breezeway.

- Exterior renovation of Watterson Towers was completed in fall 2012 and included insulation of the elevator breezeways and repair of deficiencies in the building façade. The insulation of the breezeways was unsuccessful.
- The fire alarm system upgrade is scheduled to be completed by summer 2019.
- The Mechanical Equipment Improvement Project is currently in design. This project is scheduled to be completed in fall 2019.



Bone Student Center/Braden Auditorium

(Master Plan 2010-2030 recommendation 29)

Renovate Bone Student Center and Braden Auditorium

Status Update:

- The roof replacement was completed in fall 2013.
- The Bone Student Center revitalization began in 2018 and is projected to be completed in 2020. Once the revitalization is complete, the Bone Student Center will provide a broader and more diverse array of settings and services that will enhance its capacity to serve students and become a center of the campus community. The revitalization will include areas focused on student engagement and development, while also providing the entire campus community with more options for dining, conferencing, and meetings, as well as bringing more visitors to campus. In addition, the Bone Student Center will serve as a powerful campus recruiting tool. The new addition will be the new location for the Office of Admissions' presentation room. Located on the third floor, it will offer an impressive view of Illinois State's Quad for prospective students and their families.

Bowling and Billiards Center

(Master Plan 2010-2030 recommendation 30)

Demolish Bowling and Billiards Center; relocate to Bone Student Center; expand Milner Library into vacated land

Status Update:

- All building HVAC units were replaced in summer 2018. In fall 2018, a significant technology upgrade was made to the bowling scoring system to incorporate a modern interactive experience. At this time, there are no plans to demolish the Bowling and Billiards Center.

John Green Building

(Master Plan 2010-2030 recommendation 31)

Renovate the John Green Building to create a culinary innovation center; reconstruct loading zones; and make other facility enhancements

Status Update:

- The Culinary Support Center is included in the Watterson Dining Center Expansion Project, which is currently under construction and is scheduled to be completed spring 2019. The building is currently being assessed for future space utilization needs.

Outdoor Adventure Center

(Master Plan 2010-2030 recommendation 32)

Demolish the Outdoor Adventure Center building to accommodate more green space and parking; relocate to Gregory Street property

Status Update:

- The demolition of the former facility was completed in summer 2013, with the vacant space now part of parking lot G64.
- The Outdoor Adventure Center was renamed the Redbird Adventure Center and relocated to a new facility on Gregory Street in summer 2018. Along with equipment rental space, storage for equipment, and leadership/training space, there is a high ropes course located outside of the facility.

Student Services Building

(Master Plan 2010-2030 recommendation 33)

Renovate Student Health Services clinic and offices

Status Update:

- The renovation of the Student Health Services clinic, administrative offices, and pharmacy was completed in spring 2014. Included were aesthetic improvements to the reception/patient check-in area, wait-

ing room, and new highly visible signage and wayfinding.

- More exam rooms were added, including new finishes, upgraded lighting, and integrated technology. Accessible storage space was added to the nursing stations. Bright lighting and wide aisles for easy accessibility were added to the pharmacy.

Intercollegiate Athletics/Recreation

Athletic Study Center

(Master Plan 2010-2030 recommendation 34)

Expand Athletic Study Center

Status Update:

- Expansion of the Athletic Study Center is important for student athletes and NCAA accreditation. Discussion regarding expansion is ongoing.

Hancock Stadium and Horton Field House

(Master Plan 2010-2030 recommendation 35)

Renovate Hancock Stadium and Horton Field House; create proper seating and accessibility, and adequate locker and restroom facilities

Status Update:

- Renovations to Hancock stadium—which included a large club featuring a full-service bar and an outdoor terrace, upgraded seating on the east side of the grandstand, new concourse, restrooms, and concession stands—were completed in fall 2013.

New Athletic Fields

(Master Plan 2010-2030 recommendation 36)

Create new athletic fields and green space in the area vacated by demolition of University High School

Status Update:

- There are no current plans to demolish University High School to create new athletic fields and green spaces.

Baseball Facility

(Master Plan 2010-2030 recommendation 37)

Create enhancements to the baseball facility

Status Update:

- Enhancements completed in spring 2009 included renovation of restrooms and installation of new seating, dugouts, press box and concession stand. In 2013, the replacement of the existing grass infield with a synthetic turf product, improve-

ment of the drainage system, and replacement of the warning track improved the playability of the field.

Softball Complex

(Master Plan 2010-2030 recommendation 38)

Develop softball complex, including press box, locker rooms, restrooms, etc.

Status Update:

- The softball infield surface was upgraded in 2013.

Gymnastics

(Master Plan 2010-2030 recommendation 39)

Relocate gymnastics to 500 N. Beech Street (the current Student Recreation Building)

Status Update:

- An analysis of the 500 North Beech Street property determined that renovation of the facility was not cost effective. The University terminated its lease and vacated the space. The facility was sold and is now home of a non-ISU entity (Activity and Recreation Center—ARC).

Facility for Tennis Courts and Recreation Fields

(Master Plan 2010-2030 recommendation 40)

Enhance tennis and recreation facilities

Status Update:

- The Gregory Street Land Use Plan guides improvements to properties surrounding the tennis courts.

Golf Facilities and Learning Center

(Master Plan 2010-2030 recommendation 41)

Enhance golf course and golf facilities

Status Update:

- Enhancements in 2013 included an irrigation system and reshaping of seven acres of land, converting it to a golf practice range. The practice range includes tee boxes and target greens at varying distances.

Recreation Fields—Gregory Street

(Master Plan 2010-2030 recommendation 42)

Expand the number and playability of fields; add lighting and wireless access; add irrigation to improve access and safety

Status Update:

- Outdoor wireless access was added in 2018. There is no consideration of field lighting or irrigation at this time.

Locker Rooms in Redbird Arena

(Master Plan 2010-2030 recommendation 43)

Renovate locker rooms for each sport

Status Update:

- Men's and women's basketball and women's volleyball locker rooms received renovations that included custom wood lockers, new carpet, upgraded showers, tiered teaching spaces, and nutrition areas.

Administration Facilities

Hovey Hall

(Master Plan 2010-2030 recommendation 44)

Renovate the first floor area to create a welcome center, and convenient and attractive space for Admissions and Student Financial Aid offices

Status Update:

- A new entranceway was constructed in summer 2012 in accord with the remodeling of the first floor area in fall 2014, which included renovating the front lobby and constructing a small vestibule area. These renovations, along with enhancements to the second floor in 2017, provide a welcoming environment for prospective students and their families when visiting the Admissions and Financial Aid offices.

500 N. Beech Street

(Master Plan 2010-2030 recommendation 45)

Renovate the facility located at 500 N. Beech Street (the former Student Recreation Building) for University Police and other units

Status Update:

- An analysis of the building determined that renovation of the facility was not cost effective. The University terminated its lease and vacated the space. The facility was sold and is now home of a non-ISU entity (Activity and Recreation Center—ARC).

Nelson Smith

(Master Plan 2010-2030 recommendation 46)

Renovate Nelson Smith for Human Resources, Environmental Health and Safety, and Instructional Technologies

Status Update:

- The Emergency Operations Center (EOC), completed in spring 2015, includes 1,200 square feet of space with 16 workstations, additional dedicated space for the social

media team, a 911-dispatch station for police, a row of two-way radios, and a video wall that can display feeds from 22 sources.

- Renovations to spaces within Nelson Smith have been completed, including the University Police, Mail Service Center, Environmental Health and Safety, and the Human Resources conference room.
- The Department of Technology classroom and laboratory spaces have been renovated, and new technologies have been incorporated.

Administrative Units Relocation

(Master Plan 2010-2030 recommendation 47)

Relocate administrative units that are in facilities that no longer meet their needs, that are aged and cannot be remodeled sufficiently to meet the unit's needs cost effectively; Demolish facilities housing these units (e.g., the Student Accounts Building, Facilities Planning Building, Professional Building Annex)

Status Update:

- Facilities Planning and Construction was relocated to College Place Uptown (formerly Uptown Crossing) in 2012. The Facilities Planning Building was part of a land swap with the Town of Normal. The new Normal Fire Station now sits on the previously university-owned property.
- The Student Accounts Building and the Professional Building Annex have been renovated to accommodate programmatic needs.

Technology Building

(Master Plan 2010-2030 recommendation 48)

Create a new technology building with new data center

Status Update:

- While a new technology building has not been built, significant improvements to the Julian Hall Data Center were completed in 2018.

Alumni Relations

(Master Plan 2010-2030 recommendation 49)

Extend space for Alumni Relations as part of the Alumni Center expansion

Status Update:

- Expansion to the Alumni Center would provide added space for several programs, however, neither Illinois State University nor the Illinois State University Foundation currently own the facility.

Uptown Normal

(Master Plan 2010-2030 recommendation 50)

Pursue leasing and partnership opportunities in Uptown Normal to address administrative and academic office needs

Status Update:

- College Place Uptown (formerly Uptown Crossing) was opened in fall 2010, and additional space was leased in fall 2012.
- The College of Fine Arts Galleries were relocated to a space leased from the Town of Normal in Uptown Station in spring 2015.



General Campus Enhancements

The recommendations included in the General Campus Enhancements section are ongoing in nature and will continue to be integrated in campus facility projects. Highlighted achievements in the following recommendations are included, but are not considered all inclusive.

Heritage, Identity, Pride

(Master Plan 2010-2030 recommendation 51)

Continue to enhance the University's heritage, identity, and pride

Status Update:

- Illinois State University has emphasized the importance of exhibiting its heritage, identity, and pride through a number of initiatives, such as repairing and restoring internal and external features and displays of historical buildings; developing spaces where individuals can feel university pride (ex: Reggie Plaza, Birds Eye View at the top of Watterson Towers); and showcasing the University's history and success through imagery (ex: Hovey Hall's 2nd floor walkway near the Office of Admissions, Alumni Center, McCormick Hall, and the renovated Bone Student Center spaces).

Maintain Existing Buildings

(*Master Plan 2010-2030 recommendation 52*)

Maintain existing buildings and address deferred maintenance

Status Update:

- State funding constraints and limited university resources have resulted in a significant deferred maintenance backlog. The University has applied several key strategies to address the backlog and other capital priorities identified in the *Master Plan 2010–2030: Looking to the Future*. The institution utilizes a transparent, annual planning cycle to guide capital planning and recommend projects to university leadership that align with university goals. A 10-year capital forecast based on current needs, priorities, and resources that includes new operating expenses for each new capital project has been developed. The University also allocates appropriated funding sources to address building repair and renewal needs.

Utilities Infrastructure

(*Master Plan 2010-2030 recommendation 53*)

Develop utilities infrastructure on the Gregory Street property; enhance utilities infrastructure serving other campus areas

Status Update:

- The University has evaluated existing campus utilities and employed strategic approaches to accommodate the growing needs of campus. The Recreation Master Plan at Gregory, which required utilities infrastructure in the development of each of its actions on campus, was completed in spring 2014. Independent chilled water systems were consolidated to ensure a reliable chilled water supply and improve operational flexibility when air conditioning failure may occur. The HVAC building control strategies have been implemented to save energy and reduce costs through temperature and lighting controls. Variable air volume systems have been installed throughout campus to replace existing constant air systems, and to enhance reliability and reduce electrical consumption.

Energy Conservation

(*Master Plan 2010-2030 recommendation 54*)

Make self-sustaining facility improvements designed to enhance energy conservation

Status Update:

- The University partnered with NORESKO, an energy service company, to conduct an audit of the University's facilities. It identified 17 energy conservation measures totaling \$8.5 million that would result in savings in utility, operational, and maintenance costs. NORESKO completed \$6 million in projects in fall 2012.
- The Office of Energy Management continues to develop and implement energy initiatives to improve campus energy efficiency. The University is undergoing a major utility metering project that will result in all large campus buildings having measurable utility meters for water, electricity, natural gas, steam, and condensate. Additionally, several improvements have been made to the steam distribution systems throughout campus. Light fixtures on campus have been replaced with efficient LED lighting to reduce energy consumption at several campus locations, such as Milner Library, parking garages, University Farm, and the Quad.
- The University has achieved a silver rating through the Association for the Advancement of Sustainability in Higher Education's Sustainability Tracking, Assessment & Rating System (STARS). This reflects the collaborative efforts of campus community members, and represents an important environmental stewardship milestone for Illinois State University.

Telecommunications Enhancements

(*Master Plan 2010-2030 recommendation 55*)

Introduce state-of-the-art telecommunications throughout the campus

Status Update:

- Voice-Over Internet Protocol (VOIP) platform conversion for the entire campus was completed in summer 2017.

Design Standards

([Master Plan 2010-2030 recommendation 56](#))

Build new facilities with consideration to Georgian architecture and that are consistent with University design standards

Status Update:

- The Design and Construction Guidelines and Standards are periodically reviewed. The standards create installation efficiencies and aid in selectivity of inventoried maintenance items, such as electric fixtures, ceiling tiles, carpet, and water bottle filling stations.

Accessibility Enhancements

([Master Plan 2010-2030 recommendation 57](#))

Enhance campus accessibility for individuals with disabilities; particularly focus on all new construction projects and renovations to existing facilities

Status Update:

- New American with Disabilities Act (ADA) signs were installed in several buildings, including DeGarmo Hall, Hovey Hall, and Watterson Towers. ADA automatic door openers with wireless wall push buttons were installed at several campus locations, and ADA lifts were replaced in Horton Field House, Cook Hall, the Center for Performing Arts, and University High School. Areas of Rescue Assistance signage was placed in all major campus buildings.

Secure/Electronic Access

([Master Plan 2010-2030 recommendation 58](#))

Install secure, electronic access to residence halls, laboratories, and other facilities

Status Update:

- To maintain a safe and secure campus environment, the University has completed various projects upgrading the access control system in major academic and academic support buildings. Additional efforts in this area are considered a high priority.
- Electronic access was installed on exterior and interior doors at several campus locations, such as Cook Hall, Fairchild Hall, Mennonite College of Nursing Laboratory Building, university residence halls, Schroeder Hall, Julian Hall, and Science Laboratory Building.

Pedestrian Safety

([Master Plan 2010-2030 recommendation 59](#))

Develop pedestrian bridges/passages at busy vehicular/pedestrian intersections (i.e. College Avenue/Mulberry Street/School Street intersection)

Status Update:

- Illinois State University has partnered with the Town of Normal to improve pedestrian crossings surrounding campus through audible signals. The first installation will occur at the College Avenue/University Street intersection in summer 2019.



Transportation Options

([Master Plan 2010-2030 recommendation 60](#))

Increase transportation options (i.e. buses, shelters, and bike racks); move vehicular parking to the periphery to create a more pedestrian friendly campus

Status Update:

- Illinois State University and Connect Transit continue to collaborate on bus routes for increased frequency of stops and rates.
- Additional bike racks were installed at several campus locations in fall 2012.
- The University joined a public bike-sharing program, Bike Share 309, with the Town of Normal. The rental bike stations are located at Cardinal Court, Schroeder Hall, Tri-Towers, Watterson Towers, Felmley Hall, and the Mennonite College of Nursing Simulation Lab.

Gathering Places

([Master Plan 2010-2030 recommendation 61](#))

Create interior and exterior places for faculty, staff, students, retirees, annuitants, and other campus visitors to gather

Status Update:

- The University has worked toward increasing the number of gathering spaces throughout campus. Nearly 20 gathering places have been added since 2010. Examples include Veteran's Garden on the Quad, White Garden, Redbird Remembrance near the north entrance of Redbird Arena, Redbird Plaza, and Hovey Hall's west entrance. As part of the Bone Student Center revitalization project, Milner Plaza will be developed into a new gathering place for the campus community.
- A seating area will be constructed in summer 2019 on the southwest corner of the Quad that will closely mirror the layout of Sassafras Grove located in the northeast corner of the Quad.

Green Areas

([Master Plan 2010-2030 recommendation 62](#))

Develop more green areas throughout the campus

Status Update:

- Over the last several years, the University has continued to conserve, increase, and enhance green spaces on campus. Many projects have been completed to provide more green areas, along with seating to enhance the student experience on campus. Examples include:
 - New outdoor patio areas by the Professional Development Annex Building and on the north side of west campus residence halls.
 - Improved green space and seating outside Hovey Hall and the Community Engagement and Service Learning building.
 - Developed bell bed area on the Quad.
- A Mennonite College of Nursing garden will be completed in 2019 northeast of Edwards Hall.

Campus from Periphery

([Master Plan 2010-2030 recommendation 63](#))

Create additional official gateways into the campus; work in conjunction with the Main Street Corridor and Town of Normal to improve the aesthetic look of campus from periphery

Status Update:

- The University has worked toward improving the campus from the periphery in a number of ways. Examples include the renovation of Hancock Stadium, the addition to Watterson Commons, decorative fencing along Main Street and College Avenue, the upcoming Bone Student Center grand staircase, improvements to the pedestrian bridge over College Avenue, and planning for the landscaping and signage along Beaufort Street near the Vernon Avenue intersection.



Signage

([Master Plan 2010-2030 recommendation 64](#))

Increase signage on campus

Status Update:

- Routine maintenance of interior and exterior signs occurs per the University Naming Committee guidelines.

Street Closures

([Master Plan 2010-2030 recommendation 65](#))

Close University Street from Hale Street north to Dry Grove to provide a pedestrian plaza; close Hale Street; close a portion of Dry Grove

Status Update:

- The University and Town of Normal will continue discussions about any possible street closures with regard to pedestrian safety and emergency vehicle access.

Demolish Buildings

(Master Plan 2010-2030 recommendation 66)

Demolish buildings that are beyond their useful life and cannot be remodeled efficiently and effectively to support needs on campus

Status Update:

- Several facilities have been demolished and the space repurposed. Examples include: Campus Recreation Building; Atkin, Colby, Hamilton, Whitten residence halls; Feeney Dining Center; Rambo House; the Motorcycle Safety House; former Cardinal Court; Facilities Planning Building; and the gas station at 214 N. Main Street.

Acquire Property

(Master Plan 2010-2030 recommendation 67)

Acquire strategic properties near the campus

Status Update:

- When opportunities arise, Illinois State University acquires properties surrounding campus that fill a strategic need. The University also engages in property and land swaps with local governments when mutually beneficial for each entity. In the last 10 years, the University has acquired approximately 10 properties to accommodate the needs of residential life, parking, and the University Farm.

Appendix A – Planning and Consultation Process

In fall 2018, President Larry Dietz charged the Master Plan Update Steering Team to produce a review of the current recommendations in *Master Plan 2010-2030: Looking to the Future* and provide an update to the plan. The *Master Plan Update 2010-2030* was to consider the realities of operating as a public university in the State of Illinois during lean financial times; and be integrated with the University’s strategic plan, *Educate • Connect • Elevate: Illinois State-The Strategic Plan for Illinois’ First Public University 2018-2023*.

The Master Plan Update Steering Team sought input from students, faculty, staff, alumni, and the community through an online survey, open forums, and focused discussions during fall 2018 to garner feedback on the recommendations in the *Master Plan 2010-2030*, and to identify priorities for the next five to 10 years. The Steering Team will seek feedback in spring 2019 on the draft *Update* before it is presented to the President’s Cabinet and Board of Trustees later in spring/summer 2019.

Master Plan Update Steering Team

Chuck Scott (chair), Interim Associate Vice President for
Facilities Management, Planning, and Operations
Peyton Deterding, Senior Associate Director, Intercollegiate
Athletics
Jill Jones, Chief Operating Officer, University Advancement
Katy Killian, Assistant VP, Student Affairs
Alan Lacy, Associate VP, Academic Fiscal Management, Office
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Brent Paterson, Assistant to the President, Office of the
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Angela Engel (ex officio), Director; Planning, Research, and
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Support

Cheryl Fogler, Assistant Director of Planning; Planning,
Research, and Policy Analysis
Huachen Gao, Business Administrative Associate, Finance
and Planning
Gig Supanichrattana, Business Administrative Associate,
Finance and Planning

Appendix B – Campus Map



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|---|---|--|--|
| 1 Adelaide Street Field B3 | 29 Hayden Auditorium D5 | 55 Old Union E7 | 78 University High School Tennis Courts B5 |
| 2 Allen Theatre F6 | 30 Haynie Hall C2 | 56 Parking and Transportation Building, Bill Waller B7 | 79 University Residence A3 |
| 3 Alumni Center A7 | 31 Heating Plant D5 | 57 Parking Garage, North University Street C6 | 80 Vidette Building C6 |
| 4 Bone Student Center C6 | 32 Hewett Hall D10 | 58 Parking Garage, School Street F8 | 81 Vitro Center B5 |
| 5 Bowling and Billiards Center C8 | 33 Honors Program Building | 59 Parking Garage, South University Street F4 | 82 Vrooman Center D9 |
| 6 Braden Auditorium C6 | 34 Horton Field House C3 | 60 Parking, Visitor C7 and F4 | 83 Watterson Dining Commons E10 |
| 7 Brown Ballroom C6 | 35 Hovey Hall D8 | 61 Planetarium D8 | 84 Watterson Towers E9 |
| 8 Campus Religious Center D9 | 36 Hudelson Building B5 | 62 Professional Development Annex D3 | 85 Weibring Golf Club A2 |
| 9 Capen Auditorium D6 | 37 In Exchange E8 | 63 Quad E6 | 86 Westhoff Theatre F6 |
| 10 Cardinal Court B5 | 38 InfoCentre C6 | 64 Rachel Cooper D4 | 87 Wilkins Hall C2 |
| 11 Carter Harris Building B5 | 39 Instructional Technology and Development Center D3 | 65 Redbird Arena C2 | 88 Williams Hall E7 |
| 12 Centennial East F7 | 40 John Green Food Service Building B6 | 66 Ropp Agriculture Building C5 | 89 Wright Hall B2 |
| 13 Centennial West F6 | 41 Julian Hall D8 | 67 Schroeder Hall D6 | 90 209 North Fell Avenue Apartment Building D10 |
| 14 Center for Community Engagement and Service Learning E10 | 42 Kaufman Football Building C4 | 68 Science Laboratory Building D9 | 91 210 North Main Building C5 |
| 15 Center for the Performing Arts E7 | 43 Kemp Recital Hall F6 | 69 State Farm Hall of Business E5 | 92 211 North Fell Avenue Apartment Building D10 |
| 16 Center for the Visual Arts F5 | 44 Linkins Dining Center C2 | 70 Stevenson Hall E8 | 93 211 North University Street Building C5 |
| 17 Chiller Plant C2, F2, and F9 | 45 Manchester Hall D10 | 71 Stroud Auditorium B6 | 94 300A Shelbourne Drive Building B10 |
| 18 College Place Uptown E10 | 46 Marian Kneer Softball Stadium B2 | 72 Student Accounts Building D2 | 95 302 North School Street Apartment Building C9 |
| 19 Cook Hall D6 | 47 MCN Nursing Simulation Laboratory C7 | 73 Student Fitness Center and McCormick Hall E3-E5 | 96 308 Kingsley Street Building D2 |
| 20 DeGarmo Hall D5 | 48 Metcalf School D5 | 74 Student Services Building C5 | |
| 21 Duffy Bass Field B4 | 49 Milner Library C7 | 75 Turner Hall C3 | |
| 22 Edwards Hall D6 | 50 Moulton Hall D7 | 76 University Galleries F10 | |
| 23 Eyestone School Museum C1 | 51 Nelson Smith Building C1 | 77 University High School B5 | |
| 24 Fairchild Hall D4 | 52 Office of Energy Management C8 | | |
| 25 Fell Hall E5 | 53 Office of Residential Life Building E4 | | |
| 26 Felmley Hall of Science D7 | 54 Office of Sustainability C8 | | |
| 27 Gregory Street Fields A1 | | | |
| 28 Hancock Stadium C4 | | | |